

# **Electric Utilities**

India

Sector View: Cautious NIFTY-50: 24,717 June 03, 2025

# Distorted weather patterns impacting demand

India's power sector closed with a modest 3% yoy growth in power demand in FY2025 on the back of an unfavorable base (7.8% yoy growth in FY2024) and a normal monsoon. The unseasonal rains in the month of May 2025 will likely impact demand in 1HFY26 as well, although we maintain the mediumterm growth trajectory around the 5% mark. Capacity addition did pick up pace in FY2025, with 33 GW of installations, led by the renewable sector (29 GW). However, earnings growth for listed utilities disappointed on account of (1) execution slippages in the commissioning of new capacities and (2) lower merchant tariffs for companies such as JSW Energy, although cushioned by non-recurring incomes and/or favorable tariff orders.

#### Weak demand growth for FY2025, not so encouraging start to FY2026

Power demand in India grew 3% yoy for FY2025 to 1,683 BU, considerably lower than the 7.8% yoy growth in FY2024. While FY2025 started on a stronger note with a severe heat wave (+7.5% yoy growth in 1QFY25), this was followed by a surplus monsoon, leading to (-)0.7% yoy growth in power demand in 2QFY25, even as 2HFY25 saw some recovery at 2.8% yoy. FY2026 has also started on a soft note, with flat YTD (Apr and May) power demand, again impacted by unseasonal rains across the country and a strong base. Notwithstanding the short-term weather patterns and the base effect, we highlight that the power demand in India is closely linked to the GDP growth, leading us to maintain our 5.6% CAGR estimate in power demand over FY2025-30E.

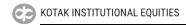
#### Capacity additions picking up pace but still some room for improvement

India added an impressive 33 GW of power capacities in FY2025 (28.7 GW RE, 4.2 GW coal, 0.8 GW hydro), improving upon the pick-up seen in FY2024, with 26 GW addition (18 GW RE, 6 GW coal). Both are a marked improvement over the 15 GW average annual capacity addition in the preceding six years. India currently has 34 GW of under-construction coal capacity to be commissioned in the next 6-7 years but would need to further accelerate the pace of renewable capacity addition to sustain the 5-6% demand CAGR. We expect capacity addition to improve further to 41/40 GW in 2026/27 and 46 GW in 2030, largely led by renewables.

#### Earnings print was weak; capacity targets were missed in FY2025

Our coverage universe of electric utilities reported modest earnings performance, with most companies missing capacity addition targets during the year, coupled with weak merchant tariffs (down 16% yoy) further weighing on the earnings performance. Acquisitions by companies: NTPC Green's acquisition of Ayana (2.1 GW) and JSW Energy's KSK Mahanadi (1.8 GW) brought some respectability to capacity addition targets. Favorable regulatory orders supported the earnings of Tata Power and NTPC. Valuations have come off from the peaks seen in FY2024 but still do not fully factor in the execution risks that could impede earnings growth.

Full sector coverage on KINSITE



#### 2025 was a year of misses for our coverage universe; reported earnings distorted by one-offs

Despite the initial euphoria, we note that the absence of earnings growth, execution slippages and weak power demand have led to modest stock performance. Our coverage companies continued to see modest earnings in FY2025, with delays in the commissioning of new capacities.

Among the public utilities, **NTPC** added 4 GW capacity (incl. 2 GW through acquisition), against 6 GW of guidance. Consolidated PAT of Rs240 bn rose 17% yoy, aided by Rs37 bn (up 270% yoy) of regulatory income. Adjusted PAT (standalone) of Rs180 bn rose 10% yoy on the back of an increase in regulated equity to Rs909 bn (up 4% yoy).

**NHPC** was not able to pull through the commissioning of Parbati III (800 MW) or any units of Subansiri (Lower) in FY2025 against their guidance of 1.5 GW capacity addition. NHPC has commissioned Parbati III in April 2025 that will likely aid earnings growth for FY2026. For FY2025 PAT of Rs30 bn (down 17% yoy) was impacted by one-off finance and employee costs.

Among the private players, **JSW Energy** reported EBITDA of Rs52.2 bn (down 3% yoy), which was impacted by lower short-term tariffs, while PAT of Rs19.5 bn (+13% yoy) was aided by higher other income (treasury gains and LPS payment). JSW Energy was able to add incremental capacity of 3.6 GW in FY2025, including the acquisition of KSK Mahanadi (1.8 GW).

**TPWR's** consolidated PAT of Rs40.9 bn (up 20% yoy) in FY2025 was aided by (1) improved contribution from Odisha discoms, (2) the module and cell business and (3) favorable tariff order in the Delhi distribution business (Rs3 bn) and regulatory benefits at Mundra (Rs3 bn).

**CESC** reported consolidated FY2025 PAT of Rs13.7 bn (flat yoy), as modest growth in the standalone and generation assets was offset by losses in Malegaon distribution entity. **ACME Solar** saw strong earnings growth in 4QFY25 owing to capacity additions, while the FY2025 earnings growth was impacted by the sale of assets in FY2024.

**PWGR** reported PAT of Rs155 bn (down 0.3% yoy) impacted by a miss on capitalization (Rs90 bn against Rs180 bn guidance).

#### Power demand in India rose 3% yoy in FY2025

Exhibit 1: Pov	ver deman	d in India	, March	fiscal ye	ar-ends,	2015-26	(BU)							
(BU)	Apr	May	June	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Average	Total
2015	88.9	91.4	93.9	94.6	94.7	89.2	91.4	85.5	87.2	87.2	79.5	85.4	89.1	1,069
2016	85.8	96.2	90.9	96.4	97.4	97.7	98.5	85.5	89.4	91.5	89.1	96.1	92.9	1,114
2017	98.7	99.4	96.8	96.8	99.0	99.0	96.9	87.8	91.8	92.5	86.7	98.8	95.4	1,144
2018	102.6	107.3	100.2	102.8	105.7	102.5	101.3	95.2	96.9	100.6	91.9	106.4	101.1	1,213
2019	104.3	112.3	109.0	110.3	112.0	109.6	111.5	99.9	101.7	101.7	93.1	108.7	106.2	1,274
2020	110.2	119.7	117.4	114.9	110.9	108.0	98.1	94.6	100.8	105.3	103.5	98.8	106.9	1,282
2021	85.6	102.7	105.6	112.4	109.8	112.6	109.6	97.9	106.6	110.8	104.6	122.0	106.7	1,280
2022	118.4	110.4	114.7	124.8	129.4	114.7	114.7	99.6	109.7	111.8	109.1	125.0	115.2	1,382
2023	134.7	136.4	136.4	128.2	130.7	126.9	113.3	112.5	122.3	127.5	119.1	127.0	126.2	1,515
2024	132.5	136.7	141.3	144.3	152.2	141.8	139.8	119.4	123.3	135.0	128.1	139.0	136.1	1,633
2025	144.4	144.3	152.7	150.2	144.3	140.8	139.2	123.8	129.6	136.4	130.6	146.9	140.3	1,683
2026	147.4												147.4	
Average	112.8	114.3	114.4	116.0	116.9	113.0	110.4	100.1	105.4	109.1	103.2	114.0		
CAGR (2015-24)	4.5	4.6	4.6	4.8	5.4	5.3	4.8	3.8	3.9	5.0	5.4	5.6		4.8
CAGR (2013-24)	4.7	3.4	4.7	5.9	8.2	7.1	9.3	6.0	5.2	6.4	5.5	8.9		6.2
Growth (2024)	(1.6)	0.3	3.6	12.5	16.4	11.7	23.4	6.1	0.8	5.9	7.6	9.4		7.8
Growth (2025)	9.0	5.6	3.0 8.1	4.1	(5.2)	(0.7)	(0.4)	3.7	5.1	1.0	2.0	9.4 5.7		3.0
		3.0	0.1	4.1	(3.2)	(0.7)	(0.4)	3.7	3.1	1.0	2.0	5.7		3.0
Growth (2026)	2.1													



#### The western and southern India saw weaker power demand in FY2025 owing to surplus monsoon

Exhibit 2: Power demand in India, March fiscal year-ends, 2024-25 (MU)

Energy demand (MU)

State/region	Mar-25	Mar-24	yoy (%)	YTD FY2025	YTD FY2024	yoy (%)
Northern Region	36,740	34,700	5.9	505,317	476,854	6.0
Delhi	2,319	2,217	4.6	36,906	35,500	4.0
Haryana	4,544	4,291	5.9	68,002	63,983	6.3
Punjab	4,853	4,577	6.0	74,995	69,533	7.9
Rajasthan	9,284	8,929	4.0	111,640	107,423	3.9
Uttar Pradesh	11,510	10,550	9.1	160,517	148,792	7.9
Western Region	49,099	46,012	6.7	528,584	524,123	0.9
Chattisgarh	4,426	3,969	11.5	43,569	40,627	7.2
Gujarat	13,637	12,973	5.1	151,853	149,098	1.8
Madhya Pradesh	9,111	8,046	13.2	103,297	103,322	(0.0)
Maharashtra	19,361	18,766	3.2	203,184	206,830	(1.8)
Southern Region	43,041	41,429	3.9	429,321	420,457	2.1
Andhra Pradesh	7,584	7,066	7.3	79,027	80,320	(1.6)
Karnataka	10,396	9,925	4.7	94,188	94,286	(0.1)
Tamil Nadu	11,902	12,176	(2.3)	130,786	126,443	3.4
Eastern Region	16,471	15,401	6.9	199,495	191,918	3.9
Bihar	3,217	2,896	11.1	44,237	41,515	6.6
Orissa	3,683	3,773	(2.4)	42,503	41,231	3.1
West Bengal	6,087	5,303	14.8	71,328	67,577	5.6
North Eastern Region	1,554	1,497	3.8	20,408	20,093	1.6
All India	146,904	139,040	5.7	1,683,125	1,633,446	3.0

Source: CEA, Kotak Institutional Equities

## Peak power also rose 3% yoy in FY2025

Exhibit 3: Peak power demand in India, March fiscal year-ends, 2015-26 (GW) (GW) Apr May June Jul Aug Sep Oct Nov Dec Jan Feb Mar Annual Average CAGR (2015-24) 4.8 5.1 4.7 4.6 4.9 5.4 5.3 5.7 4.1 5.7 5.8 4.8 5.4 CAGR (2020-24) 4.8 5.1 4.2 7.7 8.6 7.7 7.0 5.6 6.9 5.5 6.8 7.2 Growth (2024) 0.1 7.6 5.5 8.7 22.6 21.3 18.7 8.8 3.6 5.4 5.1 6.0 12.6 Growth (2025) 12.8 9.3 (10.2) (4.9)(1.3)1.2 4.8 5.9 2.9 3.6 8.6 6.0 Growth (2026) 5.0 (7.6)

## Merchant tariffs came off in FY2025 owing to the modest power demand

Exhibit 4: Merchant tariffs (day ahead market) on IEX, March fiscal year-ends, 2016-26 (Rs/kwh)

	Apr	May	June	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Average
2016	2.7	2.6	2.6	2.7	2.8	3.7	3.0	2.7	2.6	2.5	2.3	2.6	2.7
2017	2.9	2.3	2.3	2.2	2.2	2.4	2.5	2.3	2.3	2.5	2.5	2.6	2.4
2018	2.8	2.9	2.6	2.5	3.1	4.1	4.1	3.5	3.0	3.2	3.2	4.0	3.3
2019	4.0	4.7	3.7	3.5	3.3	4.7	5.9	3.6	3.3	3.3	3.1	3.1	3.9
2020	3.2	3.2	3.3	3.4	3.3	2.8	2.7	2.9	2.9	2.9	2.9	2.5	3.0
2021	2.4	2.6	2.3	2.5	2.4	2.7	2.7	2.7	2.8	3.2	3.4	4.1	2.8
2022	3.7	2.8	3.1	2.9	5.1	4.4	8.0	3.1	3.5	3.4	4.4	8.2	4.4
2023	11.4	7.3	6.9	5.8	5.3	5.9	4.0	4.7	5.4	6.8	6.8	5.4	6.3
2024	5.6	4.7	5.4	4.5	6.9	6.2	6.5	4.0	4.5	5.8	4.9	3.9	5.2
2025	5.1	5.3	5.4	5.0	4.3	4.3	4.0	3.5	3.9	4.4	4.3	4.2	4.5
2026	4.4	3.7											4.1
Average	4.4	3.8	3.8	3.5	3.9	4.1	4.4	3.3	3.4	3.8	3.8	4.1	

Source: CEA, Kotak Institutional Equities

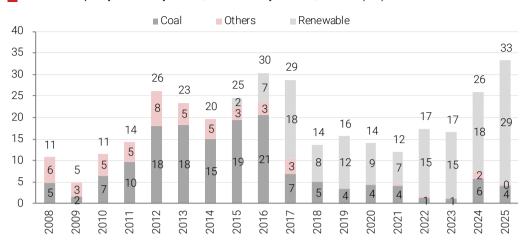
## We expect 5.6% CAGR in power demand over FY2025-30E

Exhibit 5: Power demand and supply in India, March fiscal year-ends, 2015-30E (MU, MW, %)

	2015	2020	2025	2030E	CAGR (2025-30E
Energy requirement					
Total requirement (MU)	1,067,085	1,282,274	1,693,959	2,227,968	5.
Energy availability					
Capacity (MW)					
Hydro	41,267	45,699	47,728	53,928	2.
Coal	164,636	205,135	221,813	246,353	2.
Gas	23,062	24,955	24,533	24,533	
Diesel	1,200	510	589	589	
Nuclear	5,780	6,780	8,180	9,580	3.
Renewable	31,692	87,028	172,368	350,487	15.
Capacity (MW)	267,637	370,106	475,212	685,470	7.
Generation (MU)					
Hydro	129,111	155,853	147,587	187,212	4.
Coal	835,838	961,123	1,329,191	1,472,132	2.
Gas	41,075	48,491	33,723	36,535	1.
Diesel	1,407	146	433	413	(0.
Nuclear	35,973	44,957	56,528	66,203	3.
Renewable	61,785	136,832	255,009	595,871	18.
Gross Generation	1,105,189	1,347,401	1,822,471	2,358,365	5.
ess: Auxilliary consumption	81,242	76,771	130,397	156,948	3.
Add: Bhutan Imports	5,008	5,818	4,956	6,206	4.
Total availability (MU)	1,028,955	1,276,448	1,692,369	2,207,623	5.
Energy deficit (%)	3.6	0.5	0.1	0.9	
Utilization (%)					
Hydro	36	39	36	40	
Coal	62	54	69	69	
Gas	21	22	14	17	
Diesel	13	3	5	8	
Nuclear	78	76	79	79	
Renewable	23	19	18	21	
Overall (%)	49	42	45	41	

## Capacity addition picked up in FY2024 and 2025, led by renewables

Exhibit 6: Capacity addition by source, March fiscal year-ends, 2008-25 (GW)



Source: CEA, Kotak Institutional Equities

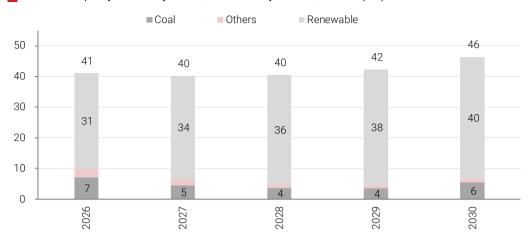
## 475 GW of installed capacity in India as of March 2025

Exhibit 7: Installed capacity by source and ownership, March 2025 (GW)

			Installed capac	ity as of Mar-202	25 (MW)			
	Coal	Gas	Diesel	Nuclear	Hydro	Renewable	Total	yoy (%)
Central	72,980	7,238	_	8,180	16,343	1,632	106,373	2
State	73,908	7,382	280	_	27,454	2,632	111,657	4
Private	74,926	9,913	309	_	3,931	168,103	257,182	12
Total	221,813	24,533	589	8,180	47,728	172,368	475,212	8
		Mo	onthly capacity	addition in Mar-2	2025 (MW)			
	Coal	Gas	Diesel	Nuclear	Hydro	Renewable	Total	yoy (%)
Central	-	-	_	_	600	_	600	(14
State	-	-	_	_	160	_	160	1,782
Private	-	(655)	_	_	-	4,659	4,004	(43
Total	-	(655)	_	_	760	4,659	4,764	NA
		YT	D capacity add	ition up to Mar-2	025 (MW)			
	Coal	Gas	Diesel	Nuclear	Hydro	Renewable	Total	yoy (%)
Central	1,320	_	_	_	600	_	1,920.04	(56
State	3,320	370	_	_	200	97	3,987	105
Private	(417)	(875)	_	_	-	28,626	27,335	40
Total	4,224	(505)	_	-	800	28,724	33,242	28

## We expect a further pick-up in capacity addition in the years ahead

Exhibit 8: Capacity addition by source, March fiscal year-ends, 2025-30 (GW)

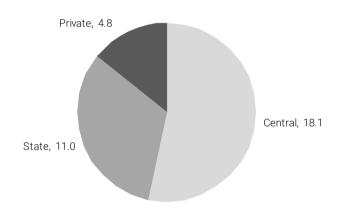


Source: CEA, Kotak Institutional Equities

## 34 GW of under-construction coal capacities in India

Exhibit 9: Under-construction coal capacity, April 2024 (GW)

## Under-construction coal capacities (GW)





#### Summary of 4QFY25/FY2025 results

▶ NTPC: NTPC reported standalone PAT of Rs58 bn (up 22% yoy, 23% qoq) for 4QFY25, aided by regulatory earnings of Rs21 bn (Rs0.2 bn in 4QFY24 and (-) Rs3.6 bn in 3QFY25), primarily on account of deferred taxes and exchange rate variations. Adjusted PAT stood at Rs50 bn (down 2% yoy, up 8% qoq) on regulated equity of Rs909 bn (+4% yoy, +1% qoq). Core ROE (standalone) at 15.3% was weak (17.1% each in 4QFY24 and 3QFY25). For FY2025, the standalone PAT of Rs196 bn rose 14% yoy, while adjusted PAT of Rs180 bn rose 10% yoy. On a consolidated basis, NTPC reported 4QFY25 PAT of Rs76 bn (up 17% yoy, 50% qoq), again aided by higher regulatory income.

Operationally, NTPC reported 4QFY25 generation of 95.2 BU (up 2% yoy, 4.4% qoq), with healthy PLF for coal-based capacities at 81.2% (79.8% in 4QFY24). NTPC added 3.3 GW of capacity in 4QFY25, comprising 660 MW thermal (THDC-Khurja) and 2.7 GW renewable, including 2.1 GW in the acquired Ayana portfolio. NTPC's commercial capacity now stands at 59,413 MW (+335 MW yoy) on a standalone basis and 79,930 MW (+3,972 MW yoy) on a consolidated basis. We highlight that the 660 MW coal capacity addition missed the company's 3 GW addition target.

NTPC Green closed FY2025 with 5.9 GW of capacity, aided by the acquisition of Ayana (4.1 GW portfolio, comprising 2.1 GW operational capacity) through its 50:50 JV with ONGC. We highlight that excluding the acquisition, NTPC missed its FY2025 renewable capacity addition target of 3 GW, as it added just 1.1 GW in the year. For 4QFY25, NTPC Green reported revenue of Rs6.2 bn (+22% yoy, +23% qoq), EBITDA of Rs5.6 bn (+28% yoy, +32% qoq) and PAT of Rs2.3 bn (+188% yoy, +255% qoq); the profit was aided by higher other income of Rs1.3 bn (+188% yoy, +69% qoq), likely owing to higher treasury income from the IPO raise. For FY2025, NTPC Green reported revenue, EBITDA and PAT of Rs22 bn (+13% yoy), Rs19 bn (+10% yoy) and Rs4.7 bn (+38% yoy). PLF for the solar capacity (incl. the standalone entity) stood at 24.5% in 4QFY25, in comparison to 23.2% in 4QFY24; FY2025 PLF stood at 21.7% (21.4% in FY2024).

Power Grid. PWGR continued its streak of weak earnings in 4QFY25, with PAT of Rs41.4 bn (-0.6% yoy), despite higher consultancy and telecom revenues of Rs5.2 bn (+120% yoy) and Rs3 bn (+21% yoy), respectively, and supplemented by a tad lower effective tax rate of 18%. Profit was impacted by losses in JVs (including stake in EESL) of Rs296 mn, in comparison to Rs617 mn profit in 4QFY24. Transmission revenues of Rs115 bn rose a modest 1.7% yoy, owing to weak capitalization over the past 12 months, and were also partly impacted by lower prior-period income of Rs632 mn in 4QFY25, against Rs1.4 bn in 4QFY24. For FY2025, Power Grid reported flat earnings with revenues of Rs460 bn (+1.8% yoy), EBITDA of Rs393 bn (flat yoy) and PAT of Rs155 bn (-0.3% yoy).

PWGR incurred capex of Rs86 bn (+79% yoy, +12% qoq) in 4QFY25, led by the TBCB projects, taking FY2025 capex to Rs262.5 bn (+110% yoy). Management has now guided for capex of Rs280/350/450 bn in FY2026/27/28E, respectively (unchanged for FY2026/27E), with some upside possible in the FY2026E capex. Capitalization was weak at Rs15.9 bn (-13% yoy, -53% qoq) in 4QFY25, with the FY2025 capitalization of Rs90 bn (+18% yoy), missing management's guidance of Rs180 bn. Management attributed the weakness to challenges in land acquisition (owing to changes in the compensation policy by the central government starting June 2024) as well as manpower availability. PWGR is now targeting capitalization of Rs250/350 bn for FY2026/27E, unchanged versus earlier; it expects a gradual improvement as the current issues get resolved. Project wins remain very strong—PWGR won Rs920 bn of projects in FY2025 (54.5% win share). Gross block for the company stood at Rs2.9 tn (+5% yoy), while projects-in-hand stood at Rs1.55 tn, comprising Rs46.8 bn of regulated return projects, Rs1.05 tn toward TBCB projects and the balance Rs28 bn toward other projects (cross-border, data centers, smart metering, etc.).

▶ NHPC. NHPC reported standalone revenues of Rs20.6 bn (+25% yoy), EBITDA of Rs9.2 bn (+24% yoy) and PAT of Rs8.9 bn (+28% yoy) in 4QFY25. The strong yoy PAT growth in 4QFY25 is due to (1) negative finance costs of Rs304 mn on a reversal of Rs1 bn, compared with Rs945 mn of costs in 4QFY24, owing to part reversal (through capitalization in the balance sheet) of the amount that was earlier charged in 3QFY25 related to the disputed contractor claims and (2) a lower effective tax rate of 17%, compared with a 38% tax rate in 4QFY24. PAT grew, despite lower rate-regulated income that declined 84% yoy to Rs262 mn and lower other income that declined 33% yoy to Rs4 bn in 4QFY25. We further note that NHPC received insurance claims (damages and business interruption) due to the flash floods in the Teesta River in October 2023, amounting to Rs1.6 bn which have been recognized in other income, as against which it has recognized Rs287 mn of expenses in the quarter.

For FY2025, NHPC reported standalone PAT of Rs30.8 bn ((-)18% yoy), which was impacted by the (1) charge for arrears payable to employees, pursuant to the orders from Punjab and Haryana high courts, leading to Rs949 mn PBT impact, (2) charge to finance costs pertaining to disputed claims with contractors, leading to Rs262 mn PBT impact and (3) a higher effective tax rate of 23%, compared with 13% (owing to MAT credit) in FY2024. NHPC has projects aggregating 19 GW under various stages of implementation, including 9.9 GW of projects under construction. Having commissioned Parbati II (800 MW) in April 2025, NHPC is targeting Subansiri Lower (8X250 MW) to be fully operational by FY2027—it expects to commission three units by June 2025 and the balance five units by May 2026.

▶ Tata Power. Tata Power reported consolidated 4QFY25 revenue, EBITDA and PAT of Rs173 bn (up 7% yoy, 15% qoq), Rs34.8 bn (up 27% yoy, 13% qoq) and Rs10.2 bn (up 20% yoy, down 1% qoq), respectively. Earnings were aided by higher profit in the Odisha discoms and the solar module and cell manufacturing facility (partly netted off in consolidation), as well as a lower effective tax rate of 20% (42% in 4QFY24). Tata Power closed FY2025 with consolidated revenue, EBITDA and PAT of Rs645 bn (up 5% yoy), Rs129.5 bn (up 19% yoy) and Rs40.9 bn (up 20% yoy), respectively, again aided by the Odisha discoms, the module and cell business, as well as a favorable tariff order in the Delhi distribution business.

Standalone revenues for 4QFY25 came in at Rs57.6 bn (up 12% yoy), although the PAT of Rs4.1 bn (down 52% yoy) was impacted by lower other income that stood at Rs2.1 bn (down 71% yoy), despite negligible effective tax in the quarter. The thermal cluster saw a strong 131% yoy growth in PAT to Rs6.3 bn, primarily on account of a profit of Rs1.7 bn in the Mundra coal and shipping cluster (Rs0.4 bn loss in 4QFY24) and better profit in Mumbai/hydro generation. This was followed by 62% yoy growth in renewables segment profit at Rs4.7 bn and 51% yoy growth in T &D segment profit at Rs6.2 bn.

- ▶ JSW Energy. JSW Energy reported 4QFY25 revenue of Rs31.9 bn (+16% yoy, +31% qoq), EBITDA of Rs12 bn (+3% yoy, +32% qoq) and PAT of Rs4.1 bn (+16% yoy, +143% qoq), which was aided by Rs1.1 bn of treasury gains and provision writeback. EBITDA growth was largely aided by the KSK acquisition (completed in March 2025); adjusted for it, 4QFY25 EBITDA saw a yoy decline owing to lower short-term sales (impact of Rs1.1 bn), as well as Rs0.8 bn impact from lower long-term sales in the quarter. Modest renewable PLFs impacted generation, although the same was offset by the KSK acquisition, leading to total net generation of 7.9 BU (+24% yoy). For FY2025, the consolidated EBITDA of Rs52.2 bn (-3% yoy) was impacted by lower short-term tariffs in the year, while PAT of Rs19.5 bn (+14% yoy) was aided by higher other income.
- ▶ CESC. CESC reported 4QFY25 consolidated revenue of Rs40.2 bn (+1% yoy, +4% qoq), EBITDA of Rs9.5 bn (-3% yoy, +5% qoq) and PAT of Rs3.7 bn (-7% yoy, +41% qoq). The profitability was aided by the Kolkata and Noida distribution businesses, but offset by Haldia and Chandrapur generation assets that saw a decline in profits and the Malegaon circle that saw a loss during the quarter. Consolidated PAT of Rs3.7 bn in 4QFY25 comprised (1) standalone PAT of Rs2.2 bn (+6% yoy, +27% qoq) on account of 11% yoy higher unit sales; (2) PAT of Rs360 mn (+16% yoy, -18% qoq) at Noida, aided by 6% yoy higher unit sales and lower T &D loss; (3) PAT of Rs700 mn (-9% yoy, +25% qoq) at Haldia, with PLF of 96% (85% in 4QFY24); and (4) PAT of Rs690 mn (-27% yoy, +35% qoq) at Dhariwal, with healthy PLF at 85% (91% in 4QFY24). For FY2025, CESC reported consolidated PAT of Rs13.7 bn, flat yoy, as lower profits in distribution entities were offset by the modest growth (3.2% yoy) in the standalone business and generation assets (Haldia and Dhariwal).
- ▶ ACME Solar. ACME Solar reported better-than-expected revenue and EBITDA of Rs4.87 bn (+65% yoy, +40% qoq) and Rs4.36 bn (+117% yoy, +42% qoq) on an operational capacity of 2,540 MW (1,320 MW, as of March 2024). EBITDA margin increased to 89.5% (88% in 3QFY25). PLF improved to 27.6% in 4QFY25 from 25.3% in 4QFY24, with the FY2025 CUF at 25.6% (23.6% in FY2024), aided by the recently commissioned capacity in Rajasthan that operated at 32% PLF. Accordingly, the 4QFY25 generation rose 108% yoy to 1,514 MU, while the blended tariff declined to Rs3.2/kwh ((-)21% yoy, (-)3% qoq), owing to lower tariff in the recently commissioned capacity. The net profit (before exceptional) stood at Rs1.4 bn, compared with a Rs1.6 bn loss in 4QFY24. For FY2025 revenue, EBITDA and PAT stood at Rs14 bn (+7% yoy), Rs12.3 bn (+13% yoy) and Rs2.7 bn (Rs0.5 bn loss in FY2024)—the lower growth, despite near-doubling of capacity at year-end, is owing to only one quarter's contribution from the new capacity and asset sales (369 MW) in 4QFY24.

## Most players missed their capacity addition targets in FY2025

Exhibit 10: Capacity addition plans and achievement for coverage companies, March fiscal year-ends, 2025-26E (Rs mn)

				FY2	2025		FY2026					
	Coal/	Hydro	Renev	wable	Comments	Coal/ Hydro	Renewable	Comments				
(MW)	Target	Actual	Target	Actual	Comments	Target	Target	Comments				
NTPC	2,700	660	3,000	3,312	3.3 GW of RE capacity addition aided by 2.1 GW acquisition of Ayana; organic RE capacity addition at 1.2 GW only	4,600	7,200	3.6 GW coal + 1 GW hydro + 7.2 GW RE (primarily in NTPC Green)				
NHPC	1,550	-	535	107	Target was to add 800 MW at Parbati II and 250X3 MW at Subansiri Lower	1,550	783	Commissioned 800 MW at Parbati II in 1QFY26; planning to commission 3 units at Subansiri Lower in 2026E				
Tata Power	-	-	1,500	1,026	Target was to add 1.5 GW RE capacity (own utility scale) in 2025	-	1,500	Targeting 2.5-2.7 GW of RE commissioning in 2026E out of 5 GW RE projects under implementation, incl. third-party EPC				
JSW Energy	350	2,150	1,970	1,435	Acquired 1,800 MW coal capacity at KSK and 125 MW RE capacity (Hetero portfolio)	240	3,000	240 MW hydro project (Kutehr) + ~750 MW organic RE; O2 acquisition (1.3 GW operational) completed in April 2025, 0.9 GW u/c at O2 to be completed in 2026				
ACME Solar	-	-	1,200	1,200	1,200 MW solar capacity added in December 2024	-	450	Commissioned 191 MW in 1QFY26				

Source: Company, Kotak Institutional Equities estimates

## Weak earnings growth across the coverage universe

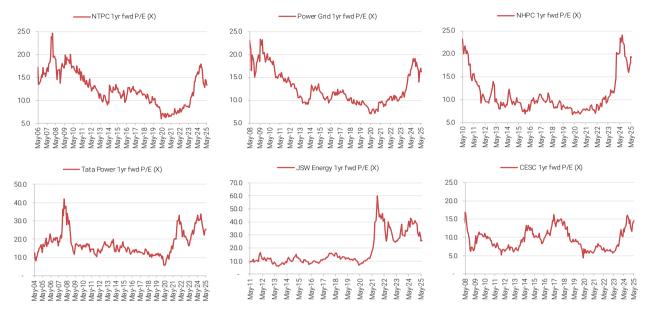
Exhibit 11: Quarterly snapshot of electric utilities under coverage, March fiscal year-ends, 2024-25E (Rs mn)

				(% ch	ıg.)				
	4QFY25	4QFY24	3QFY25	yoy	qoq	2025	2024 (	(% chg.)	Comments for 2025 earnings
CESC									
Revenue	40,170	39,590	38,610	1.5	4	182,490	170,500	7.0	Modest growth in standalone and generation
EBITDA	9,520	9,820	9,100	(3.1)	5	39,370	38,830	1.4	assets, offset by losses in Malegaon
PAT	3,730	4,000	2,650	(6.8)	41	13,690	13,760	(0.5)	distribution entity
JSW Energy									
Revenue	31,894	27,559	24,389	16	31	117,454	114,859	2.3	Profit was aided by higher other income
EBITDA	12,045	11,685	9,137	3.1	32	52,208	53,818	(3.0)	(treasury gains and LPS payment)
PAT	4,081	3,513	1,678	16	143	19,509	17,227	13.2	(treasury gains and Er3 payment)
Tata Power									
Revenue	173,278	162,559	151,175	6.6	14.6	645,021	615,423	4.8	Profit aided by Odisha discoms, cell & module
EBITDA	34,775	27,411	30,790	27	12.9	129,537	108,773	19.1	business, favorable tariff order at Delhi (Rs3
PAT	10,249	8,565	10,307	19.7	(0.6)	40,931	34,229	19.6	bn) and regulatory benefit at Mundra (Rs3
NHPC									
Revenue	23,470	18,881	22,868	24	3	103,799	96,322	7.8	Profit impacted by one-off finance and
EBITDA	10,902	8,854	10,215	23	7	55,199	48,683	13.4	employee costs
PAT	8,537	5,498	2,312	55	269	30,102	36,244	(16.9)	employee costs
NTPC									
Revenue	498,337	476,221	450,528	4.6	10.6	1,881,381	1,785,009	5.4	Profit aided by higher regulatory income of
EBITDA	147,541	141,952	136,671	3.9	8.0	541,276	510,927	5.9	Rs37 bn (+270% yoy)
PAT	76,112	64,901	50,625	17.3	50.3	239,532	204,766	17.0	RS37 bit (+270% yoy)
Power Grid									
Revenue	123,257	118,020	112,755	4.4	9.3	460,686	452,717	1.8	Profit impacted by a miss on capitalization
EBITDA	102,740	99,229	95,805	3.5	7.2	393,417	393,315	0.0	(Rs90 bn against Rs180 bn guidance)
PAT	41,429	41,663	38,616	(0.6)	7.3	155,214	155,732	(0.3)	(1/3 30 DIT agailist No 100 DIT guidance)
<b>ACME Solar</b>									
Revenue	4,869	2,952	3,490	65	40	14,051	13,193	6.5	Farnings imposted by sale of second in
EBITDA	4,357	2,007	3,072	117	42	12,354	10,892	13.4	Earnings impacted by sale of assets in FY2024
PAT	1,362	(1,639)	1,190	NA	14	2,718	(509)	NA	F1 ZUZ4

Source: Company, Kotak Institutional Equities estimates

#### Stocks have seen some rebound in recent weeks

## Exhibit 12: Valuation comparison on one year forward P/E, March fiscal year-ends, 2010-26 (X)



Source: Company, Kotak Institutional Equities estimates

#### Stocks have seen some rebound in recent weeks

#### Exhibit 13: Valuation comparison on one year forward P/B, March fiscal year-ends, 2010-26 (X)



Source: Company, Kotak Institutional Equities estimates



## Most utilities are now trading closer to our FVs

# Exhibit 14: Valuation summary of electric utilities

	Mkt Cap. Price			Target	EV/EBITDA (X)					P/E (X)				
	Rating	bn)	2-Jun	(Rs)	2024	2025	2026E	2027E	2028E	2024	2025	2026E	2027E	2028E
CESC	SELL	2.6	165	150	8.8	9.2	8.7	8.5	8.6	15.8	15.9	13.4	12.4	12.2
Coal India	REDUCE	28.8	400	375	6.7	7.2	5.5	5.0	4.6	6.6	7.0	6.7	6.8	5.8
JSW Energy	SELL	10.2	498	420	19.9	23.5	11.8	9.9	8.0	47.4	44.5	26.3	18.0	15.0
NHPC	SELL	10.3	87	74	23.9	22.5	13.1	10.8	10.3	24.2	29.2	17.3	13.4	11.6
NTPC	SELL	37.8	333	320	10.8	10.3	9.5	9.4	8.8	15.8	14.0	13.6	12.6	11.7
Power Grid	SELL	31.9	293	275	9.9	10.0	8.5	7.8	7.2	17.5	17.4	14.6	13.5	13.0
Tata Power	SELL	14.9	397	335	15.4	13.4	11.6	10.6	10.2	37.0	31.0	21.0	18.3	17.3
ACME Solar	BUY	1.4	191	330	21.4	17.7	16.7	13.3	8.0	(282.8)	52.9	23.6	32.6	9.6
				Div Yield										

			P/BV (X)			(%)	(%) ROCE (%)					ROE (%)					
	2024	2025	2026E	2027E	2028E	2025E	2024	2025	2026E	2027E	2028E	2024	2025	2026E	2027E	2028E	
CESC	2.1	2.2	1.8	1.8	1.6	2.7	8.9	8.2	7.7	7.7	7.7	12.6	13.4	14.7	14.4	12.8	
Coal India	3.0	2.5	2.1	1.8	1.5	6.6	27.0	16.3	19.8	19.1	18.0	53.4	38.8	33.6	28.2	27.7	
JSW Energy	3.9	3.2	2.9	2.5	2.2	0.4	6.2	4.9	6.9	7.7	8.3	8.7	8.1	11.4	14.8	15.5	
NHPC	2.3	2.2	2.1	1.9	1.7	2.2	4.3	4.1	7.0	8.1	8.0	9.6	7.7	12.3	14.8	15.7	
NTPC	2.0	1.7	1.6	1.5	1.3	2.4	6.8	6.4	6.5	6.4	6.8	13.2	13.1	12.1	12.0	11.8	
Power Grid	3.1	2.9	2.7	2.4	2.2	3.1	10.5	9.8	10.5	10.6	10.9	18.3	17.4	19.1	18.7	17.9	
Tata Power	3.9	3.5	3.0	2.6	2.3	-	6.1	7.2	8.0	7.3	6.6	11.2	12.0	15.5	15.3	14.1	
ACME Solar	5.6	3.2	2.8	2.6	2.0	-	7.0	8.0	8.0	7.7	12.0	(2.2)	7.7	12.7	8.3	23.7	

"Each of the analysts named below hereby certifies that, with respect to each subject company and its securities for which the analyst is responsible in this report, (1) all of the views expressed in this report accurately reflect his or her personal views about the subject companies and securities, and (2) no part of his or her compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this report: Murtuza Arsiwalla, Abhishek Khanna, Anshika Gupta."

## Ratings and other definitions/identifiers

#### **Definitions of ratings**

BUY. We expect this stock to deliver more than 15% returns over the next 12 months.

**ADD.** We expect this stock to deliver 5-15% returns over the next 12 months.

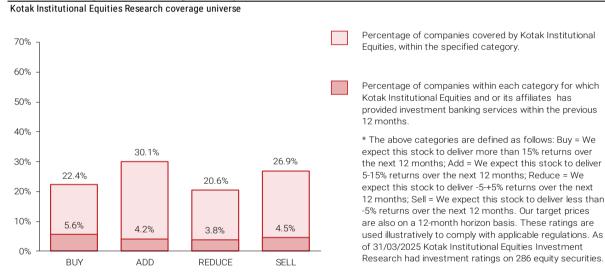
REDUCE. We expect this stock to deliver -5-+5% returns over the next 12 months.

SELL. We expect this stock to deliver <-5% returns over the next 12 months.

Our Fair Value estimates are also on a 12-month horizon basis.

Our Ratings System does not take into account short-term volatility in stock prices related to movements in the market. Hence, a particular Rating may not strictly be in accordance with the Rating System at all times.

#### Distribution of ratings/investment banking relationships



Source: Kotak Institutional Equities

As of March 31, 2025

## Coverage view

The coverage view represents each analyst's overall fundamental outlook on the Sector. The coverage view will consist of one of the following designations: Attractive, Neutral, Cautious.

## Other ratings/identifiers

NR = Not Rated. The investment rating and fair value, if any, have been suspended temporarily. Such suspension is in compliance with applicable regulation(s) and/or Kotak Securities policies in circumstances when Kotak Securities or its affiliates is acting in an advisory capacity in a merger or strategic transaction involving this company and in certain other circumstances.

CS = Coverage Suspended. Kotak Securities has suspended coverage of this company.

NC = Not Covered. Kotak Securities does not cover this company.

RS = Rating Suspended. Kotak Securities Research has suspended the investment rating and fair value, if any, for this stock, because there is not a sufficient fundamental basis for determining an investment rating or fair value. The previous investment rating and fair value, if any, are no longer in effect for this stock and should not be relied upon.

NA = Not Available or Not Applicable. The information is not available for display or is not applicable.

NM = Not Meaningful. The information is not meaningful and is therefore excluded.

#### Corporate Office

Kotak Securities Ltd. 27 BKC, Plot No. C-27, "G Block" Bandra Kurla Complex, Bandra (E) Mumbai 400 051, India

#### Overseas Affiliates

Kotak Mahindra (UK) Ltd. 8th Floor, Portsoken House 155-157 Minories, London EC3N 1LS Tel: +44-20-7977-6900

Kotak Mahindra Inc PENN 1,1 Pennsylvania Plaza, Suite 1720, New York, NY 10119, USA Tel: +1-212-600-8858

Copyright 2025 Kotak Institutional Equities (Kotak Securities Limited), All rights reserved.

The Kotak Institutional Equities research report is solely a product of Kotak Securities Limited and may be used for general information only. The legal entity preparing this research report is not registered as a broker-dealer in the United States and, therefore, is not subject to US rules regarding the preparation of research reports and/or the independence of research analysts.

- 1. Note that the research analysts contributing to this report are residents outside the United States and are not associates, employees, registered or qualified as research analysts with FINRA or a US-regulated broker dealer; and
- 2. Such research analysts may not be associated persons of Kotak Mahindra Inc. and therefore, may not be subject to FINRA Rule 2241 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst.
- 3. Kotak Mahindra Inc. does not accept or receive any compensation of any kind directly from US institutional investors for the dissemination of the Kotak Securities Limited research reports. However, Kotak Securities Limited has entered into an agreement with Kotak Mahindra Inc. which includes payment for sourcing new major US institutional investors and service existing clients based out of the US.
- 4. In the United States, this research report is available solely for distribution to major US institutional investors, as defined in Rule 15a 6 under the Securities Exchange Act of 1934. This research report is distributed in the United States by Kotak Mahindra Inc., a US-registered broker and dealer and a member of FINRA. Kotak Mahindra Inc., a US-registered broker-dealer, accepts responsibility for this research report and its dissemination in the United States.
- 5. This Kotak Securities Limited research report is not intended for any other persons in the United States. All major US institutional investors or persons outside the United States, having received this Kotak Securities Limited research report shall neither distribute the original nor a copy to any other person in the United States. Any US recipient of the research who wishes to effect a transaction in any security covered by the report should do so with or through Kotak Mahindra Inc. Please contact a US-registered representative; Gijo Joseph, Kotak Mahindra Inc., PENN 1,1 Pennsylvania Plaza, Suite 1720, New York, NY 10119, Direct +1 212 600 8858, gijo.joseph@kotak.com.

In the united standard to the content to the content to the report to any outer person in the united states. Any us recipient of the research who wishes to effect a transaction in any security covered by the report should do so with or through Kotak Mahindra Inc., PENN 1,1 Pennsylvania Plaza, Suite 1720, New York, NY 10119, Direct +1 212 600 8858, gijo.joseph@kotak.com.

6. This document does not constitute an offer of, or an invitation by or on behalf of Kotak Securities Limited or its affiliates or any other company to any person, to buy or sell any security. The information contained herein has been obtained from published information and other sources, which Kotak Securities Limited or its affiliates consider to be reliable. None of Kotak Securities Limited accepts any liability or responsibility whatsoever for the accuracy or completeness of any such information. All estimates, expressions of opinion and other subjective judgments contained herein are made as of the date of this document. Emerging securities markets may be subject to risks significantly higher than more established markets. In particular, the political and economic environment, company practices and market prices and volumes may be subject to significant variations. The ability to assess such risks may also be limited due to significantly lower information quantity and quality. By accepting this document, you agree to be bound by all the foregoing provisions.

This report is distributed in Singapore By Kotak Mahindra (UK) Limited (Singapore Branch) to institutional investors, accredited investors or expert investors only as defined under the Securities and Futures Act. Recipients of this analysis /report are to contact Kotak Mahindra (UK) Limited (Singapore Branch) is regulated by the Monetary Authority of Singapore.

Kotak Securities Limited and its affiliates are leading underwriter of securities and participants in virtually all securities trading markets in India. We and our affiliates have investment banking and other business relatio

In reviewing these materials, you should be aware that any or all of the foregoing, among other things, may give rise to real or potential conflicts of interest. Additionally, other important information regarding our relationships with the company or companies that are the subject of this material is provided herein

or companies that are the subject of this material is provided herein.

This material should not be construed as an offer to sell or the solicitation of an offer to buy any security in any jurisdiction where such an offer or solicitation would be illegal. We are not soliciting any action based on this material. It is for the general information of clients of Kotak Securities Limited. It does not constitute a personal recommendation or take into account the particular investment objectives, financial situations, or needs of individual clients. Before acting on any advice or recommendation in this material, clients should consider whether it is suitable for their particular circumstances and, if necessary, seek professional advice. The price and value of the investments referred to in this material and the income from them may go down as well as up, and investors may realize losses on any investments. Past performance is not a guide for future performance, future returns are not guaranteed and a loss of original capital may occur. Kotak Securities Limited does not provide tax advise to its clients, and all investors are strongly advised to consult with their tax advises regarding any potential investment. Certain transactions – including those involving futures, options, and other derivatives as well as non-investment-grade securities – give rise to substantial risk and are not suitable for all investors. The material is based on information that we consider reliable, but we do not represent that it is accurate or complete, and it should not be relied on as such. Opinions expressed are our current opinions as of the date appearing on this material only. We endeavor to update on a reasonable basis the information discussed in this material, but regulatory, compliance, or other reasons may prevent us from doing so. We and our affiliates, officers, directors, and employees, including persons involved in the preparation or issuance of this material, may from time to time have "long" or "short" positions in, act as pr

Kotak Securities Limited established in 1994, is a subsidiary of Kotak Mahindra Bank Limited.

Kotak Securities Limited is a corporate trading and clearing member of BSE Limited (BSE), National Stock Exchange of India Limited (NSE), Metropolitan Stock Exchange of India Limited (MSE), National Commodity and Derivatives Exchange (NCDEX) and Multi Commodity Exchange (MCX). Our businesses include stock broking, services rendered in connection with distribution of primary market issues and financial products like mutual funds and fixed deposits, depository services and portfolio management.

Kotak Securities Limited is also a Depository Participant with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). Kotak Securities Limited is also registered with Insurance Regulatory and Development Authority and having composite license acts as Corporate Agent of Kotak Mahindra Life Insurance Company Limited and Zurich Kotak General Insurance Company (India) Limited (Formerly known as Kotak Mahindra Life Insurance Company Limited) and is also a Mutual Fund Advisor registered with Association of Mutual Funds in India (AMFI). Kotak Securities Limited is registered as a Research Analyst under SEBI (Research Analyst) Regulations, 2014.

We hereby declare that our activities were neither suspended nor we have defaulted with any stock exchange authority with whom we are registered in last five years. However, SEBI, Exchanges and Depositories have conducted the routine inspection and based on their observations have issued advise letters or levied minor penalty on KSL for certain operational deviations. We have not been debarred from doing business by any stock exchange/SEBI or any other authorities, nor has our certificate of registration been cancelled by SEBI at any point of time.

We offer our research services to primarily institutional investors and their employees, directors, fund managers, advisors who are registered with us. Details of Associates are available on website, i.e. www.kotak.com and https://www.kotak.com/en/investor-relations/governance/subsidiaries.html.

Research Analyst has served as an officer, director or employee of subject company(ies): No.

We or our associates may have received compensation from the subject company(ies) in the past 12 months.

We or our associates have managed or co-managed public offering of securities for the subject company(ies) or acted as a market maker in the financial instruments of the subject company/company (ies) discussed herein in the past 12 months. YES. Visit our website for more details https://kie.kotak.com.

We or our associates may have received compensation for investment banking or merchant banking or brokerage services from the subject company(ies) in the past 12 months. We or our associates may have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company(ies) in the past 12 months. We or our associates may have received compensation or other benefits from the subject company(ies) or third party in connection with the research report.

Our associates may have financial interest in the subject company(ies)

Research Analyst or his/her relative's financial interest in the subject company(ies): No

Kotak Securities Limited has financial interest in the subject company(ies) at the end of the week immediately preceding the date of publication of Research Report: YES. Nature of Financial interest: Holding equity shares or derivatives of the

Our associates may have actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report.

Research Analyst or his/her relatives have actual/beneficial ownership of 1% or more securities of the subject company(jes) at the end of the month immediately preceding the date of publication of Research Report: No.

Kotak Securities Limited has actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report: No

Subject company(ies) may have been client during twelve months preceding the date of distribution of the research report. A graph of daily closing prices of securities is available at https://www.moneycontrol.com/india/stockpriceguote/ and http://economictimes.indiatimes.com/markets/stocks/stock-quotes. (Choose a company from the list on the browser

"three years" icon in the price chart). First Cut notes published on this site are for information purposes only. They represent early notations and responses by analysts to recent events. Data in the notes may not have been verified by us and investors should not act upon any data or views in these notes. Most First Cut notes, but not necessarily all, will be followed by final research reports on the subject.

There could be variance between the First Cut note and the final research note on any subject, in which case the contents of the final research note would prevail. We accept no liability of the First Cut Notes

Analyst Certification

The analyst(s) authoring this research report hereby certifies that the views expressed in this research report accurately reflect such research analyst's personal views about the subject securities and issuers and that no part of his or her compensation was, is, or will be directly or indirectly related to the specific recommendations or views contained in the research report.

This report or any portion hereof may not be reprinted, sold or redistributed without the written consent of Firm. Firm Research is disseminated and available primarily electronically, and, in some cases, in printed form

Additional information on recommended securities is available on request.

Our research should not be considered as an advertisement or advice, professional or otherwise. The investor is requested to take into consideration all the risk factors including their financial condition, suitability to risk return profile and the like and take professional advice before investing.

Investments in securities market are subject to market risks. Read all the related documents carefully before investing. Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of

returns to investors. For more information related to investments in the securities market, please visit the SEBI Investor Website https://investor.sebi.gov.in/ and the SEBI Saaरthi Mobile App

Derivatives are a sophisticated investment device. The investor is requested to take into consideration all the risk factors before actually trading in derivative contracts. Compliance Officer Details: Mr. Hiren Thakkar. Call: 022 - 4285 8484, or Email: ks.compliance@kotak.com.

Kotak Securities Limited. Registered Office: 27 BKC, C 27, G Block, Bandra Kurla Complex, Bandra (E), Mumbai 400051. CIN: U9999MH1994PLC134051, Telephone No.: +22 43360000, Fax No.: +22 67132430. Website: www.kotak.com / www.kotaksecurities.com. Correspondence Address: Infinity IT Park, Bldg. No 21, Opp. Film City Road, A K Vaidya Marg, Malad (East), Mumbai 400097. Telephone No: 42856825. SEBI Registration No: INZ000200137(Member of NSE, BSE, MSE, MCX & NCDEX), AMFI ARN 0164, PMS INP000000258 and Research Analyst INH000000586. NSDL/CDSL: IN-DP-629-2021. Compliance Officer Details: Mr. Hiren Thakkar. Call: 022 - 4285 8484, or Email: ks.compliance@kotak.com

Details of	Contact Person	Address	Contact No.	Email ID
Customer Care/ Complaints	Mr. Ritesh Shah	Kotak Towers, 8th Floor, Building No.21, Infinity Park, Off Western	18002099393	ks.escalation@kotak.com
Head of Customer Care	Mr. Tabrez Anwar	Express Highway, Malad (East), Mumbai, Maharashtra - 400097	022-42858208	ks.servicehead@kotak.com
Compliance Officer	Mr. Hiren Thakkar		022-42858484	ks.compliance@kotak.com
CEO	Mr. Shripal Shah		022-42858301	ceo.ks@kotak.com
Principal Officer (For the purpose of Research Analyst activities)	Mr. Kawaljeet Saluja	Kotak Securities Limited, 27BKC, 8th Floor, Plot No. C-27, G Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400051	022-62664011	ks.po@kotak.com